

Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2025 (Based on Japanese GAAP)

May 14, 2025

Company name: TENOX CORPORATION
 Stock exchange listing: Tokyo
 Stock code: 1905 URL <https://www.tenox.co.jp/>
 Representative: President and Representative Director Sunao Wakao
 Inquiries: Accounting Manager Atsushi Taniyama TEL 03-3455-7758
 Scheduled date of ordinary general meeting of shareholders: June 27, 2025
 Scheduled date to file Securities Report: June 26, 2025
 Scheduled date to commence dividend payments: June 30, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2025	23,717	17.4	1,115	114.1	1,164	108.8	749	93.1
Year ended March 31, 2024	20,207	10.3	520	(20.2)	557	(19.7)	388	(19.6)

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2025	113.29	112.00	5.9	5.8	4.7
Year ended March 31, 2024	59.29	58.06	3.2	2.9	2.6

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2025	21,073	13,291	61.4	1,949.26
As of March 31, 2024	19,066	12,689	64.5	1,876.87

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2025	3,047	(792)	(301)	10,198
Year ended March 31, 2024	142	(947)	(309)	8,342

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2024	—	19.00	—	19.00	38.00	257	64.1	2.0
Year ended March 31, 2025	—	21.00	—	29.00	50.00	342	44.1	2.6
Year ending March 31, 2026 (Forecast)	—	26.00	—	26.00	52.00		53.1	

3. Forecast of consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
Full year	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
	23,500	(0.9)	900	(19.3)	950	(18.4)	650	(13.3)	97.89

4. Notes

- (1) Significant changes in the scope of consolidation during the year ended March 31, 2025: No
- (2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
- Changes in accounting policies due to revisions to accounting standards and other regulations: No
- Changes in accounting policies due to other reasons: No
- Changes in accounting estimates: No
- Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	7,347,680 shares	As of March 31, 2024	7,347,680 shares
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Number of treasury shares at the end of the period

As of March 31, 2025	707,354 shares	As of March 31, 2024	792,750 shares
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Average number of shares during the period

Year ended March 31, 2025	6,614,326 shares	Year ended March 31, 2024	6,544,561 shares
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Consolidated financial statements

Consolidated balance sheets

(Thousands of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	8,367,784	10,230,351
Notes receivable, accounts receivable from completed construction contracts, contract assets and other	3,127,594	3,512,838
Electronically recorded monetary claims - operating	1,657,896	1,394,132
Costs on construction contracts in progress	1,000,210	1,074,069
Accounts receivable - other	716,331	362,646
Other	417,463	384,762
Allowance for doubtful accounts	(2,010)	(1,518)
Total current assets	15,285,271	16,957,282
Non-current assets		
Property, plant and equipment		
Buildings and structures	594,499	624,634
Accumulated depreciation	(320,138)	(345,690)
Buildings and structures, net	274,360	278,944
Machinery, equipment and vehicles	7,311,654	7,664,851
Accumulated depreciation	(6,164,601)	(6,342,672)
Machinery, equipment and vehicles, net	1,147,052	1,322,178
Tools, furniture and fixtures	1,853,575	1,938,108
Accumulated depreciation	(1,663,357)	(1,753,749)
Tools, furniture and fixtures, net	190,217	184,358
Land	954,278	954,278
Other	32,914	186,460
Accumulated depreciation	(11,183)	(33,515)
Other, net	21,731	152,945
Total property, plant and equipment	2,587,641	2,892,705
Intangible assets		
Goodwill	11,922	7,586
Other	92,436	187,566
Total intangible assets	104,358	195,153
Investments and other assets		
Investment securities	632,069	572,862
Deferred tax assets	41,633	39,496
Other	419,089	419,458
Allowance for doubtful accounts	(3,072)	(3,897)
Total investments and other assets	1,089,719	1,027,919
Total non-current assets	3,781,719	4,115,778
Total assets	19,066,990	21,073,060

(Thousands of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes payable, accounts payable for construction contracts and other	4,608,237	5,032,109
Current portion of long-term borrowings	9,940	—
Income taxes payable	30,906	370,384
Contract liabilities	300,777	254,750
Provision for bonuses	118,840	132,996
Provision for bonuses for directors	—	22,851
Provision for warranties for completed construction	100	600
Provision for loss on construction contracts	5,600	26,700
Other	668,329	1,126,524
Total current liabilities	5,742,731	6,966,916
Non-current liabilities		
Retirement benefit liability	502,194	535,659
Provision for share awards	88,219	97,707
Other	44,240	181,447
Total non-current liabilities	634,655	814,813
Total liabilities	6,377,386	7,781,730
Net assets		
Shareholders' equity		
Share capital	1,710,900	1,710,900
Capital surplus	2,340,256	2,353,342
Retained earnings	8,685,750	9,162,481
Treasury shares	(540,658)	(486,091)
Total shareholders' equity	12,196,248	12,740,631
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	118,514	215,277
Foreign currency translation adjustment	(12,002)	(12,177)
Total accumulated other comprehensive income	106,512	203,099
Share acquisition rights	89,636	48,009
Non-controlling interests	297,207	299,589
Total net assets	12,689,604	13,291,330
Total liabilities and net assets	19,066,990	21,073,060

Consolidated statements of income and consolidated statements of comprehensive income
Consolidated statements of income

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales	20,207,106	23,717,112
Cost of sales	17,373,448	20,093,860
Gross profit	2,833,657	3,623,252
Selling, general and administrative expenses	2,312,721	2,507,839
Operating profit	520,935	1,115,412
Non-operating income		
Interest income	844	1,977
Dividend income	9,712	16,320
Foreign exchange gains	—	8,263
Other	31,952	23,692
Total non-operating income	42,508	50,254
Non-operating expenses		
Interest expenses	149	75
Foreign exchange losses	5,140	—
Other	377	877
Total non-operating expenses	5,667	952
Ordinary profit	557,777	1,164,713
Extraordinary income		
Gain on sale of non-current assets	46,899	20,059
Total extraordinary income	46,899	20,059
Extraordinary losses		
Loss on disposal of non-current assets	163	185
Loss on compensation for damage	—	50,000
Other	0	—
Total extraordinary losses	163	50,185
Profit before income taxes	604,513	1,134,587
Income taxes - current	151,223	420,949
Income taxes - deferred	61,228	(38,967)
Total income taxes	212,451	381,982
Profit	392,061	752,605
Profit attributable to non-controlling interests	4,004	3,282
Profit attributable to owners of parent	388,057	749,323

Consolidated statements of comprehensive income

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Profit	392,061	752,605
Other comprehensive income		
Valuation difference on available-for-sale securities	89,415	96,762
Foreign currency translation adjustment	(886)	(175)
Total other comprehensive income	88,529	96,587
Comprehensive income	480,591	849,192
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	476,586	845,910
Comprehensive income attributable to non-controlling interests	4,004	3,282

Consolidated statements of changes in equity

Fiscal year ended March 31, 2024

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,710,900	2,330,219	8,581,570	(557,014)	12,065,674
Changes during period					
Dividends of surplus			(283,877)		(283,877)
Profit attributable to owners of parent			388,057		388,057
Purchase of treasury shares				(52)	(52)
Disposal of treasury shares				2,326	2,326
Restricted share awards		10,037		14,082	24,119
Net changes in items other than shareholders' equity					
Total changes during period	–	10,037	104,179	16,356	130,573
Balance at end of period	1,710,900	2,340,256	8,685,750	(540,658)	12,196,248

	Accumulated other comprehensive income			Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at beginning of period	29,098	(11,115)	17,983	89,636	294,103	12,467,397
Changes during period						
Dividends of surplus						(283,877)
Profit attributable to owners of parent						388,057
Purchase of treasury shares						(52)
Disposal of treasury shares						2,326
Restricted share awards						24,119
Net changes in items other than shareholders' equity	89,415	(886)	88,529		3,104	91,633
Total changes during period	89,415	(886)	88,529	–	3,104	222,206
Balance at end of period	118,514	(12,002)	106,512	89,636	297,207	12,689,604

Fiscal year ended March 31, 2025

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,710,900	2,340,256	8,685,750	(540,658)	12,196,248
Changes during period					
Dividends of surplus			(272,591)		(272,591)
Profit attributable to owners of parent			749,323		749,323
Purchase of treasury shares				(35)	(35)
Disposal of treasury shares				1,534	1,534
Exercise of share acquisition rights		1,241		40,449	41,690
Restricted share awards		11,845		12,617	24,462
Net changes in items other than shareholders' equity					
Total changes during period	–	13,086	476,731	54,566	544,383
Balance at end of period	1,710,900	2,353,342	9,162,481	(486,091)	12,740,631

	Accumulated other comprehensive income			Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at beginning of period	118,514	(12,002)	106,512	89,636	297,207	12,689,604
Changes during period						
Dividends of surplus						(272,591)
Profit attributable to owners of parent						749,323
Purchase of treasury shares						(35)
Disposal of treasury shares						1,534
Exercise of share acquisition rights						41,690
Restricted share awards						24,462
Net changes in items other than shareholders' equity	96,762	(175)	96,587	(41,627)	2,382	57,342
Total changes during period	96,762	(175)	96,587	(41,627)	2,382	601,726
Balance at end of period	215,277	(12,177)	203,099	48,009	299,589	13,291,330

Consolidated statements of cash flows

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	604,513	1,134,587
Depreciation	474,166	541,153
Amortization of goodwill	4,335	4,335
Increase (decrease) in provision for loss on construction contracts	(22,200)	21,100
Increase (decrease) in allowance for doubtful accounts	566	333
Increase (decrease) in provision for bonuses	5,749	14,155
Increase (decrease) in provision for bonuses for directors	(25,600)	22,851
Increase (decrease) in provision for warranties for completed construction	(3,900)	500
Increase (decrease) in retirement benefit liability	8,829	33,464
Increase (decrease) in provision for share awards	19,537	9,487
Interest and dividend income	(10,556)	(18,298)
Interest expenses	149	75
Loss (gain) on sale of property, plant and equipment	(46,899)	(20,059)
Loss (gain) on disposal of property, plant and equipment	163	185
Foreign exchange losses (gains)	58,052	90,698
Decrease (increase) in accounts receivable - trade, and contract assets	(268,505)	210,979
Decrease (increase) in costs on construction contracts in progress	(167,774)	(70,851)
Increase (decrease) in trade payables	215,698	421,495
Increase (decrease) in contract liabilities	97,270	(46,872)
Other, net	(444,417)	743,283
Subtotal	499,179	3,092,604
Interest and dividends received	10,496	17,662
Interest paid	(149)	(75)
Income taxes refund (paid)	(366,980)	(62,884)
Net cash provided by (used in) operating activities	142,546	3,047,307
Cash flows from investing activities		
Purchase of property, plant and equipment	(707,563)	(770,679)
Proceeds from sale of property, plant and equipment	34,815	98,209
Purchase of intangible assets	(67,058)	(113,981)
Purchase of investment securities	(200,360)	(1,085)
Loan advances	(8,154)	(1,451)
Proceeds from collection of loans receivable	2,958	2,916
Payments of leasehold and guarantee deposits	(3,345)	(12,241)
Proceeds from refund of leasehold and guarantee deposits	1,739	8,030
Other, net	(49)	(2,480)
Net cash provided by (used in) investing activities	(947,020)	(792,765)

	(Thousands of yen)	
	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from financing activities		
Repayments of long-term borrowings	(9,940)	(9,940)
Purchase of treasury shares	(52)	(35)
Dividends paid	(281,334)	(271,515)
Dividends paid to non-controlling interests	(900)	(900)
Other, net	(17,385)	(19,454)
Net cash provided by (used in) financing activities	(309,613)	(301,844)
Effect of exchange rate change on cash and cash equivalents	(58,987)	(96,775)
Net increase (decrease) in cash and cash equivalents	(1,173,074)	1,855,921
Cash and cash equivalents at beginning of period	9,515,331	8,342,257
Cash and cash equivalents at end of period	8,342,257	10,198,179