

Company name: TENOX CORPORATION President and Representative Director: Sunao Wakao Securities code: 1905 (Standard market of Tokyo Stock Exchange) Contact information: Takashi Horikiri, Director and General Manager of Management (TEL 03-3455-7758)

Notice of Organizational Changes and Changes in Directors, Executive Officers, and Key Personnel

We hereby announce that our Board of Directors has resolved at a meeting held on May 14, 2025, to change the organization and our Directors, Executive Officers, and key personnel as follows.

We intend to make the official decision on Director Candidates at the 55th Ordinary General Meeting of Shareholders—scheduled for June 27, 2025—and at the meeting of the Board of Directors to be held afterward.

Notice

1. Organizational Changes (Effective June 27, 2025)

(1) Restructure the Sales Headquarters, Construction Headquarters, and Technology Headquarters into the following four headquarters and one department.

<u>Pile Business Headquarters</u>

Conducts general sales and construction for piling projects in the Greater Tokyo Area (Kanto region and Niigata Prefecture) and provides guidance for piling–related sales and construction throughout Japan.

The Civil Engineering Sales Department, Development Sales Department, Construction Divisions, and Tokyo Equipment Center will be located in this headquarters.

<u>Greater Tokyo Area Business Headquarters</u>

Responsible for general sales and construction for projects other than piling projects in the Greater Tokyo Area (Kanto region and Niigata Prefecture).

The Construction Sales Department and Construction Division will be located in this headquarters.

<u>Regional Business Headquarters</u>

Responsible for general sales and construction for projects throughout Japan, excluding Greater Tokyo Area.

All sales offices and branch offices will be located in this headquarters.

<u>Construction Technology Headquarters</u>

Responsible for quality management for construction projects throughout Japan and improving related technology.

The Technology Department, Engineering Department, Safe Environment Department, and Business

Department, which are responsible for operations of the Technology Department that do not fall under the Development Department, will be located in this headquarters.

<u>Development Department</u>

Development of new construction methods and products, which is the responsibility of the Technology Department, will be moved to this department.

- (2) Restructuring of the Management Headquarters into a new Management Headquarters and Planning Department
 - Planning Department
 - Will be moved out of the present Management Headquarters.
 - Management Headquarters

The General Affairs Department and Accounting Department will be located in this headquarters.

- (3) Other (Overseas Business)
 - Overseas Department

Management of overseas business, which is the responsibility of the Development Sales Department, will be moved to this department.

2. Changes in Directors (excluding Directors who are Audit and Supervisory Committee Members)

Name	New position	Current position
Atsushi Taniyama	Director, Executive Officer Management General Manager	Executive Officer Management Deputy General Manager and Accounting Manager
Masaya Sano	Director, Executive Officer Planning Manager	Executive Officer Planning Manager, Management Headquarters
Toru Kurokawa	Director, Executive Officer Pile Business General Manager and Civil Engineering Sales Manager	Executive Officer Construction Deputy General Manager, Construction First Division Manager and Pile Third Group Section Manager

(1) Candidates for appointment (effective June 27, 2025)

(2) Candidates for reappointment (effective June 27, 2025)

Name	New position	Current position		
C W 1	President and Representative	President and Representative Director		
Sunao Wakao	Director	Sales General Manager		
Katsunori Takahashi	Director, Executive Officer Overseas Manager	Director, Executive Officer		
		Special Appointive Officer to the		
		President		
Naoya Matayoshi	Director, Executive Officer	Director, Executive Officer		
	in charge of development	Construction General Manager		

(3) Retiring Executive Officers (effective June 27, 2025)

Name	New position Current position		
Talzashi Hawiliwi	Managing Executive Officer	Director, Managing Executive Officer	
Takashi Horikiri	in charge of construction	Management General Manager	
Katsuhisa Kodama	Executive Officer	Director Evenutive Officer	
	Greater Tokyo Area Business	Director, Executive Officer	
	General Manager	Sales Deputy General Manager	

3. Changes to Executive Officers

Name	New position	Current position		
Kazuyuki Sakamoto	Executive Officer Regional Business General Manager and Osaka Sales Office Manager	Osaka Sales Office Manager and Special Appointive Officer to the Sales Deputy General Manager Sales Headquarters		
Yumenari Shimizu	Executive Officer General Director TENOX ASIA COMPANY LIMITED	Development Sales Department Manager treatment and Overseas Business Group Section Manager Sales Headquarters		

4. Main personnel changes (effective June 27, 2025)

Name	New position	Current position		
Kazuhiko Sugawara	Accounting Manager	Accounting Deputy Manager		
Kazuliko Sugawara	Management Headquarters	Management Headquarters		
	Construction Manager Pile	Pile First Group Section Manager		
Hideo Tominaga	Business Headquarters	Construction First Division Construction		
	Business neadquarters	Headquarters		
		Technology and Development Group		
Atsushi Murayama	Development Manager	Section Manager Technology Manager		
		Technology Headquarters		
	Special Appointive Officer to the			
	General Manager (responsible			
Takanori Aoyagi	for Northern Japan) and Tohoku	Tohoku Sales Office Manager Sales		
	Sales Office Manager Regional	Headquarters		
	Business Headquarters			

Minor changes in titles, such as those related to changes in the name of headquarters the person belongs to accompanying organizational changes, are omitted.

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(Reference) Brief	personal	histories	of the	candidates	for new	Director	positions
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Name		Personal history	Number of the Company's
(Date of birth)			shares owned
	Apr. 1994	Joined the Company	
	Apr. 2016	General Affairs Manager, Management	
		Headquarters	
	Apr. 2018	General Affairs Manager and Internal	
		Auditing Office Manager	
Atsushi Taniyama	Apr. 2019	General Affairs Manager	2 102 1
(July 31, 1969)	Apr. 2020	Internal Auditing Office Manager	3,193 shares
	Jan. 2022	General Affairs Manager, Management	
		Headquarters	
	Apr. 2024	Executive Officer, Management Deputy	
		General Manager and Accounting Manager	
		(current position)	
	Apr. 1988	Joined Mitsubishi Corporation	
	Oct. 1999	Representative Director and Vice President,	
		ASTILLAS EXPORTACIONES LTDA.	
	Apr. 2013	General Manager of Timber Department of	
	1	Mitsubishi Shoji Construction Materials	
		Corporation	
Masaya Sano	Apr. 2019	General Manager	
(August 10, 1964)	1	Compliance, Internal Audit & Control Unit	956 shares
		Food Industry Group CEO Office, Mitsubishi	
		Corporation	
	July 2024	Joined the Company	
	5	Executive Officer and Planning Manager,	
		Management Headquarters	
		(current position)	
	Apr. 1997	Joined the Company	
	Apr. 2019	Civil Engineering Sales Manager, Sales	
	1	Headquarters	
Toru Kurokawa	Apr. 2022	Executive Officer, Construction First Division	
(September 28,		Manager, Construction Headquarters	5,395 shares
1973)	Apr. 2024	Executive Officer, Construction Deputy	
		General Manager and Construction First	
		Division Manager	
		(current position)	
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